

Business Plan

2020-2022

Social Housing & Rent Supplement Operations



THE
BETHANY
GROUP

EXECUTIVE SUMMARY

The top three priorities of The Bethany Group for their Seniors Lodge, Social Housing and Rent Supplement Operations are:

1. To secure capital maintenance funding for the provincially owned social housing portfolio to ensure the properties are safe, secure and comfortable for their remaining useful lives. The updated request for deferred maintenance is at \$7,139,800 with \$2,900,000 now falling into the Priority 1 ranking
2. To work with the Provincial Government, the City of Camrose, the Camrose & Area Lodge Authority as well as the community at large on finalizing plans for the redevelopment of the vacant Stoney Creek Lodge and site located in the City of Camrose
3. To support the concurrent application with the Lacombe Foundation, to receive Capital funding to replace Parkview Manor as Phase One of the Lacombe Lodge site redevelopment project

ACCOUNTABILITY STATEMENT

This business plan was prepared under the direction of the Board of Governors of The Bethany Group in accordance with legislation and associated ministerial guideline, and in consideration of all policy decision and material, economic or fiscal implications of which the Board is aware. This business plan is for the Social Housing and Rent Supplements directly operated under Ministerial Order pursuant to the Alberta Housing Act and was approved by the Board of Directors on June 27, 2019.

THE BETHANY GROUP PROFILE

The Bethany Group operates Social Housing and Seniors Lodges pursuant to the Alberta Housing Act under the purpose to enable the efficient provision of a basic level of housing accommodations for persons, who because of financial, social or other circumstances require assistance to obtain or maintain housing accommodation.

The Bethany Nursing Home of Camrose, operating as The Bethany Group, was originally established as a not for profit society in 1922, then was re-constituted in 1966 through the Bethany Nursing Home of Camrose Act under the Provincial Legislature. In 1994, The Bethany Group was established through Ministerial Order as a Public Housing Management Body under the Alberta Housing Act for the purposes of operating social and affordable housing in Central Alberta. The Bethany Group is also named Administrator under Ministerial Order for the Camrose & Area Lodge Authority, the Wetaskiwin & Area Lodge Authority, the Lacombe Foundation and the Flagstaff Regional Housing Group.

- The Bethany Group provides Specialized Long Term Care, Traditional Long Term Care, Designated Supportive Living, Home Care, Day Programs, Life Lease, Affordable Housing, Seniors Lodge, Seniors Self Contained Apartments, Community Housing, and Rent Supplements to 2,000 households in 24 Communities across Central Alberta.

Continuing Care Programs Regulated by Alberta Health Services- 660 units/spaces

- 75 units at the Rosehaven Provincial Program under the Rosehaven Lease Agreement
- 130 Long Term Care units pursuant to the Nursing Home Act
- 151 Designated Supportive Living units under agreement with Alberta Health Services
- 234 Home Care Clients under contract with Alberta Health Services
- 70 day home clients under contract with Alberta Health Services

Housing Programs Regulated pursuant to the Alberta Housing Act- 1,120 units/designations

- 608 Provincially owned Seniors Self Contained Apartments
- 95 Provincially owned Community Housing Units
- 33 Seniors Lodge Units owned by The Bethany Group
- 279 Households assisted with Rent Supplement Designations
- 105 units of Affordable Housing owned by the Bethany Group

Housing Services provided by The Bethany Group Regulated by contracts with occupants-219 units

- 139 Life Lease units in Camrose
- 80 Units of Residential Supportive Living at Deer Meadows in Camrose
- The Bethany Group supports the operation of 611 additional units of Social Housing, Seniors Lodges and Affordable Housing as Administrator pursuant to their Ministerial Orders or under service contract with the following:
 - > Camrose and Area Lodge Authority- Named Administrator
 - > Wetaskiwin and Area Lodge Authority- Named Administrator
 - > Flagstaff Regional Housing Group- Named Administrator
 - > Lacombe Foundation- Named Administrator
 - > Parkland Foundation- Under Contract as Chief Administrative Officer

- **Resident Profile and Waiting Lists** - The Bethany Group directly serves over 2,000 households and acts as Administrator/CAO to Organizations that serve another 611 households. In total there are over 2,900 Albertans served, including 467 dependents under 18 years of age, 653 adults between the ages of 18 and 64 and 1,787 seniors over the age of 65 served as at April 30, 2019. There are currently vacancies for all programs provided, including higher vacancies in rural communities for Seniors Self Contained and Seniors Lodges, as well as 20 units that are vacant due to lack of capital maintenance funding approved for repairs. Waiting lists occur for seniors apartments in Camrose, Wetaskiwin and Lacombe.

Program	Units/Spaces	Vacant	Average Age	Average Stay
Rosehaven PP	75	9	78	3 years
Long Term Care	130	2	81	2 years
Designated Supportive Living 3	66	11	76	2 years
Designated Supportive Living 4	30	0	84	4 years
Designated Supportive Living 4 D	25	2	84	2 years
Lodge/Designated Supportive Living	113	9	83	3 years
Home Care	234			
Day Program	70			
Deer Meadows	80	10	90	4 years
Life Lease	139	13	81	9 years
Affordable Housing	153	14	41	3 years
Seniors Lodge	426	56	84	4 years
Seniors Self Contained	694	58	72	5 years
Direct to Tenant Rent Supplement	247		31	3 years
Private Landlord Rent Supplement	32		41	7 years
Totals	2,619	210		

Highlighted Units include those operated pursuant to the Alberta Housing Act and incorporated into this Business Plan

- **Staffing Profile and Organizational Structure** - The Bethany Group directly employs 671 staff with a total full time equivalent count of 422.03. These employees support all Health Care and Housing operations, as well as those of the Camrose and Area Lodge Authority and the Wetaskiwin and Area Lodge Authority. The Bethany Group also provides Human Resources and Payroll Services for another 119 employees of our other Housing Partners.

Staff Category	The Bethany Group	Lacombe Foundation	Flagstaff Regional Housing Group	Parkland Foundation	Total
Health Care	397	11			408
Housing & Accommodations	202	59	11	28	300
Administration	72	6	1	3	82
Total Employees	671	76	12	31	790
Total Full Time Equivalents	422.03	42.68	7.9	19.93	492.54
Total Annual Payroll	\$39.2M	\$2.6M	\$.53M	\$1.06M	\$43.4M

- **Financial Profile and Budgets** - The Bethany Group provides full financial services and reporting for the organization, as well as our Housing Management Body Partners. Total revenue from Alberta Health Services, the Provincial Government, the Municipal governments and resident housing charges exceed \$62 million annually. Total expenditures includes over \$43 million in annual payroll.

Organization	The Bethany Group	Camrose & Area Lodge Authority	Wetaskiwin & Area Lodge Authority	Lacombe Foundation	Flagstaff Regional Housing Group	Parkland Foundation	Totals
Alberta Health Service	\$28.178M	\$0	\$.236M	\$.353M	\$0	\$0	\$28.767M
Province of Alberta	\$1.907M	\$.415M	\$.478M	\$.507M	\$.058M	\$.234M	\$3.599M
Municipal Contributions	\$0	\$.050M	\$.875M	\$.624M	\$.300M	\$.155M	\$2.004M
Resident Housing Charges	\$17.054M	\$2.040M	\$1.893M	\$2.885M	\$476M	\$1.565M	\$25.913M
Other Revenue	\$1.976M	\$.009M	\$.138M	\$.118M	\$.020M	\$0	\$2.261M
Total Revenue	\$49.115M	\$2.514M	\$3.620M	\$4.487M	\$.854M	\$1.954M	\$62.544M
Wages and Benefits	\$35.931M	\$1.332M	\$1.950M	\$2.602M	\$.530M	\$1.07M	\$43.412M
Taxes, Utilities, Operations & Maintenance	\$10.371M	\$.946M	\$.824M	\$1.289M	\$.214M	\$.739M	\$14.383M
Administration Expenses	\$1.604M	\$.201M	\$.230M	\$.254M	\$.090M	\$.144M	\$2.523M
Reserve Contributions	\$.338M	\$.035M	\$.076M	\$.242M	\$.020M	\$0	\$.711M
Mortgage Payments	\$.911M	\$0	\$.545M	\$.100M	\$0	\$0	\$1.556M
Total Expenses	\$49.155M	\$2.514M	\$3.625M	\$4.487M	\$.854M	\$1.954M	\$62.585M

The Business Plan provides for the operations of the 1,117 Social Housing and Seniors Lodge programs administered directly by The Bethany Group pursuant to the Alberta Housing Act

Program	Seniors Self Contained Apartments Provincially Owned	Community Housing Provincially Owned	Seniors Lodge TBG Owned	Affordable Housing TBG Owned	Rent Supplements	Total
Annual Expenses	\$3,829,700	\$795,150	\$1,022,800	\$988,850	\$1,405,150	\$8,041,650
Units	608	95	33	105	279	1,120
Per Unit Per Month	\$525	\$698	\$2,583	\$785	\$420	\$598
Provincial Support	\$86,330	\$314,600	\$110,000	\$0	\$1,405,150	\$1,916,080

This business plan is provided for the operations of the units administered under the Ministerial Order of The Bethany Group. Business plans have been submitted separately to the Ministry as approved by the Board of Directors for the Lacombe Foundation, Camrose and Area Lodge Authority, Wetaskiwin and Area Lodge Authority, Flagstaff Regional Housing Group, and Parkland Foundation.

INSTITUTIONAL CONTEXT

The Bethany Group continues to develop strong relationships with communities and the partner Housing Management Bodies. Additionally, the Bethany Group is a member of two industry associations; the Christian Health Association of Alberta and Alberta Seniors Communities and Housing Association. Senior leaders in the organization are members of the Alberta Public Housing Administrators Association.

PLAN DEVELOPMENT

The Bethany Group Governing Board is a volunteer board. Membership on the board is guided by the Bethany Nursing Home of Camrose, Alberta bylaws and charter which states the members may be recruited from the communities served by the Corporation.

Activities undertaken by the Board in development of this plan:

- > Governing Board Strategic planning session January 2019
- > Consultation with all partner Housing Management bodies on the building and programs in their communities and review of local support documentation
- > Review with Governing Board May 23, 2019

ENVIRONMENTAL SCAN AND STRATEGIC CONTEXT

The primary impacts on our strategic environment are:

- > Election 2019 and change in Government
- > Stagnant Provincial Economy
- > Provincial Fiscal challenges
- > 2017 Provincial Housing Strategy
- > 2017 Federal Housing Strategy
- > Aging population and home care shift
- > Local Demographic Information
- > Household Income and Housing Affordability
- > Market Housing Conditions

STRATEGIC RISKS AND STRATEGIC OPPORTUNITIES

The primary impacts on the strategic environment for The Bethany Group are:

- > Aging population and above average Senior's population in The Bethany Group service area, putting pressure on existing facilities.
- > The age, condition and functionality of the Social Housing operated by The Bethany Group and the impact to meet the needs of current and future clients
- > Limited Capital Maintenance funding received in 2018 and increasing priority of needs due to deferral of maintenance
- > Vacancies in rural areas and demand in the urban communities of Camrose, Lacombe and Wetaskiwin
- > Low sales of homes in rural areas impacting a senior's ability to transition to other housing options
- > No anticipated increases in operating budgets over the next three years, portfolio needs to managed under current funding
- > Sustainability of Bashaw Meadows Lodge operations, given the loss of small lodge grant in 2019 as well a need for a long-term commitment with CALA to support the mortgage debt through 2033.

STRATEGIC PRIORITIES

The Bethany Group has identified the Strategic Priorities outlined in the Provincial Housing Strategy to guide operations through the next 3 to 5 years:

1. Investing Now and For the Future
2. Integrated Housing and Supports
3. Successful Transitions and Aging in Community
4. Fair and Flexible
5. A Sustainable System

This business plan is developed in keeping within the Purpose of the Alberta Housing Act and the obligations of the Board of Directors of The Bethany Group pursuant to the Management Body Operation and Administration Regulation.

OUTCOMES, KEY STRATEGIES AND PERFORMANCE MEASURES

Outcome One: INVESTING NOW AND IN THE FUTURE

Housing Accommodations operated by The Bethany Group will meet or exceed minimum housing standards and options to meet demands for new housing supply will be explored

Key Strategies:

- 1.1 Increase the Supply of Affordable Housing
- 1.2 Improve and Maintain the condition of existing affordable housing

Performance Measures.

- The Provincial Government, through the Housing Capital Plan, invest up to \$8 million over 5 years to support the items requested under the 5 Year Capital Maintenance and Renewal List as submitted to the Ministry of Seniors and Housing, including items to increase energy efficiency.
- The Bethany Group will develop and implement strategies to upgrade older units that are currently vacant due to lack of capital maintenance funding
- As part of the overall Lacombe Lodge redevelopment proposal, that Capital Funding will be received from the Provincial Government for the replacement of 45 year old Parkview Manor
- All capital projects completed in accordance with approved standards, scope and specifications; on time; and on budget.

Outcome Two: INTEGRATED HOUSING AND SUPPORTS

Residents of Housing Accommodations and services offered by The Bethany Group have the tools they need to enable successful occupancies and to live independently with or without community-based services.

Key Strategies:

- 2.1 Enhance Integration with Community Support Services

Performance Measures

- The Bethany Group participates in FCSS/social services based interagency activities in each of the key community hubs within the service area.
- The Bethany Group will develop and implement a performance measures framework by December 31, 2020 to measure client satisfaction and success in living independently with or without community based services for the Social Housing and Seniors Lodges portfolio

Outcome Three: SUCCESSFUL TRANSITIONS AND AGING IN COMMUNITY

The operations of the housing accommodations and support programs offered by The Bethany Group allow residents to easily access services that enable them to be affordably and safely housed, as well as successfully transition out of the system when necessary or able.

Key Strategies:

- 3.1 Enable transitions through the continuum of housing and supports.
- 3.2 Support the desire of Albertans to age in their community

Performance Measures

- Develop a performance measure framework by December 31, 2020 to measure the impacts of the integration of community based programs delivered by the Bethany Group, in the areas of meals on wheels and home care
- Working with Member communities, The Bethany Group will identify building and projects for alternative and innovative approaches that can be included in Business Plans that improve occupancy and meet local community needs, such as Parkland Manor in Hardisty.

Outcome Four: FAIR AND FLEXIBLE

The operations of the housing accommodations and support service programs offered by The Bethany Group are flexible and responsive to meet resident needs.

Key Strategies:

- 4.1 Modernize the regulatory framework to support equitable treatment and housing stability.
- 4.2 Improve System access and navigation.
- 4.3 Promote enhanced understanding of and coordinated response to rural and urban needs.

Performance Measures

- Implement the regulatory changes to the Alberta Housing Act pursuant to the Provincial Housing Strategy for Social Housing, Rent Supplement and Senior's lodge upon direction received by the Province of Alberta on implementation.

Outcome Five: A Sustainable System

The financial operations of The Bethany Group are sustainable based on new funding models, including allowing market rental options within the portfolio.

Key Strategies:

- 5.1 Support operational and environmental sustainability of affordable housing projects.
- 5.2 Partner with other governments to support a sustainable system and meet the housing and support needs of Albertans.
- 5.3 Improve the knowledge of the housing and support needs of Albertans.

Performance Measures

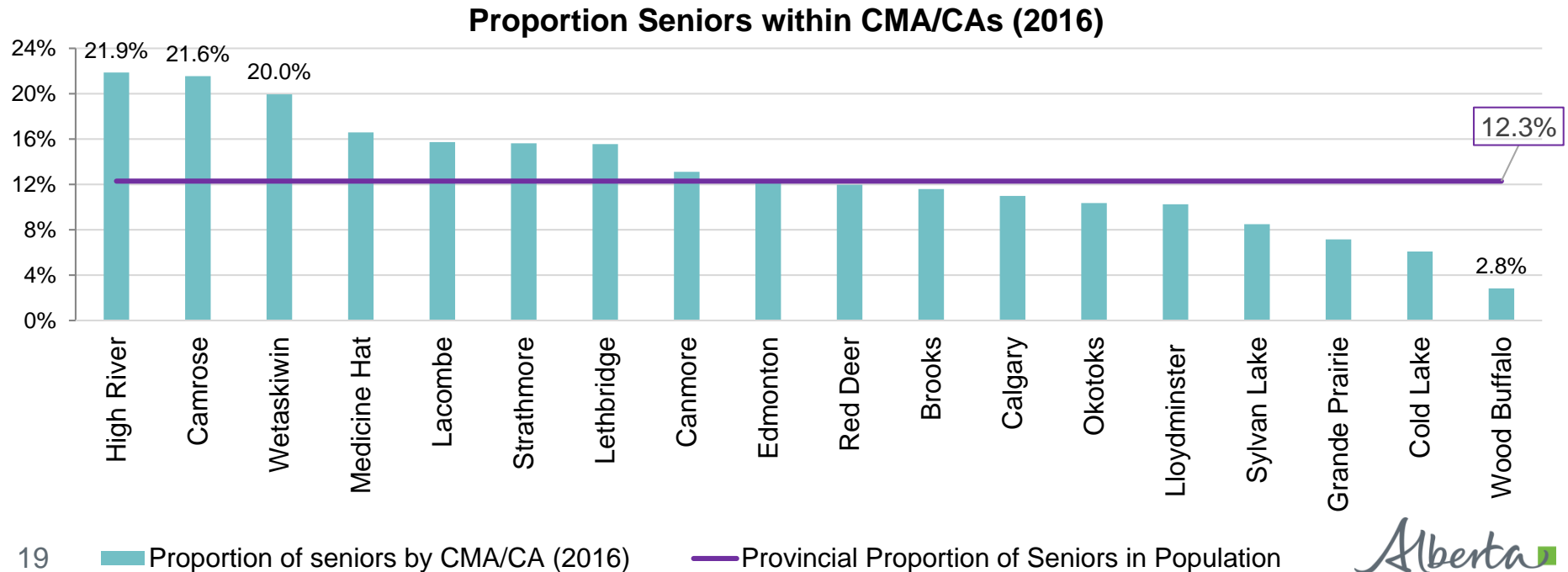
- Administrative costs for TBG Social Housing portfolio will be at, or below, provincial benchmarks as provided annually by the Minister of Seniors and Housing per the Audited Financial statements
- Achieve 95%, or better, occupancy, for all social housing, seniors lodge and affordable housing units operated under this plan by December 31, 2022
- Achieve long term financial stability with the operations of the Bashaw Lodge through provincial re- instatement of the Small Lodge grant, a long term commitment from the Camrose & Area Lodge authority, or conversion of the full site to Continuing Care spaces
- The Bethany Group collaborates with Municipalities within the service catchment area on the completion of updated Housing Needs Assessments and Housing Plans for communities served by December 31, 2021.

APPENDICES

- **Appendix A - Housing Management Body Corporate Profile**
- **Appendix B - Portfolio Profile**
- **Appendix C - Financial Budget and Forecasts**
- **Appendix D - Capital Maintenance and Renewal Program**
- **Appendix D - Capital Priorities**
- **Appendix F - Surplus Properties**

Proportion of Seniors in Urban Areas (2016)

- The proportion of seniors across Alberta is not evenly distributed.



Appendix A – Housing Management Body Corporate Profile

Organization details

Housing Management Body Name	Bethany Nursing Home of Camrose, Alberta operating as The Bethany Group			
Incorporation type	<input checked="" type="checkbox"/> Alberta Housing Act			
	<input type="checkbox"/> Societies Act			
	<input type="checkbox"/> Part 9, Alberta Companies Act			
	<input checked="" type="checkbox"/> Other (please specify)			
Board of Directors	Name	Position	Phone Number	Email Address
	Odell Olson	Board Chair	780.672.0787	doo@cable-lynx.net
	Ina Nielsen	Vice Chair	780.672.3683	inaleif@telusplanet.net
	David Samm	Secretary	780.672.1956	middlesamm@gmail.com
	Alan Ford		780.281.2382	ajford46@gmail.com
	Alice Lindstrand		780.672.2667	malind@telus.net
	Cheryl Smith		780.608.0435	cheryl56stsm@gmail.com
	Lynda Haarstad-Petten		403.748.4922	lpetten@shaw.ca
	Jack Ramsden		403.346.2061	jackramsden@eckville.com
Senior management team	Name	Position	Phone Number	Email Address
	Mike Leathwood	CEO The Bethany Group	780.679.2010	mike.leathwood@bethanygrp.ca
	Carla Beck	Director, Health Services The Bethany Group		carla.beck@bethanygrp.ca
	Glen Blatz	Director of Housing, North The Bethany Group	780.679.3033	glen.blatz@bethanygrp.ca
	Outi Kite	Director of Housing, South The Bethany Group	403.786.2428	outi.kite@bethanygrp.ca
	Melodie Stol	Stakeholder Relations The Bethany Group	403.786.2426	melodie.stol@bethanygrp.ca
Governance structure (including any other organizations associated with the HMB)	The Bethany Group Governing Board sets the overall direction and vision of the organization. Its role is to provide leadership for the organization through a model of governance, which distinguishes its unique job from that of management. TBG has contracts with CALA, WALA, FRHG, Lacombe Foundation and Parkland Foundation for the provision of CEO and administrative services.			
List of contracts to provide services on behalf of other organizations / contracts to have services provided by another organization (e.g. with AHS or other HMBs).	Alberta Health Services – Long Term Care, Designated Supportive Living 3, 4, & 4D, Adult Day Support Program, Rosehaven Provincial Program, Home Support Program.			

Appendix A – Housing Management Body Corporate Profile

Organization details

Number of full time employees	178
Number of part time employees	312 P?T 102 casual
Number of employees earning minimum wage. N.B. PLEASE DO NOT DISCLOSE IF THIS NUMBER IS 5 OR LOWER	
Categories of staff (e.g. management, maintenance, administration, housekeeping, catering, resident services etc.).	Management, Administration, Lodge Attendant, Activities Coordinator, Housekeeping, Food Services, Maintenance
2018 Annual Employee Turnover (average monthly employment / number of separations * 100)	10%
Are staff unionized?	Yes - Bashaw Meadows Integrated Lodge/DSL - AUPE Lodges, No - Housing staff are out of scope

Organizational chart

Insert a high level organizational chart for the HMB (can be attached seperately if required)

Appendix B – Property Profile

This document should include all properties that the HMB manages, owns, operates or has any connection to through other companies. Tables are provided and these should be completed for each category.

NON - SCHEDULE A PROPERTIES				
Project Name	Address	Number of Units	Ownership	Building Type
Managed on behalf of another organization		611 Units		
Project name		Address		
	Lacombe Foundation	195 Units (See Lacombe Foundation Business Plan for Property Profile)		
	Flagstaff Regional Housing Group	41 Units (See Flagstaff Regional Housing Group Business Plan for Property Profile)		
	Wetaskiwin & Area Lodge Authority	116 Units (See Wetaskiwin & Area Lodge Authority Business Plan for Property Profile)		
	Camrose & Area Lodge Authority	109 Units (See Camrose & Area Lodge Authority Business Plan for Property Profile)		
	Parkland Foundation	150 Units (See Parkland Foundation Business Plan for Property Profile)		
TOTAL UNITS:				612
Housing Management Body owned Affordable Housing		324 Units		
Project name		Address		
	Deer Meadows (80)	4215 - 55 ST, CAMROSE, AB T4V 4S9		
	Hillside Village (49)	5210 - 48A AVE, CAMROSE, AB T4V 4M4		
	Lakeside Village (20)	5702 - 48B AVE, CAMROSE, AB T4V 0L8		
	Brookside (70)	4501-47street Camrose, AB T4V 1H9		
	Jamieson Manor	4827-47street Camrose, AB T4V 1J6		
	Wetaskiwin Meadows	5402 52 Ave, Wetaskiwin AB T9A 0X9		
	Sparling	5207 52ave Camrose, AB T4V 0X4		
	Sparling	5209 52ave Camrose, AB T4V 0X4		
	Sparling	5211 52ave Camrose, AB T4V 0X4		
	Sparling	5213 52ave Camrose, AB T4V 0X4		
	Sparling	5215 52ave Camrose, AB T4V 4M3		
TOTAL UNITS:				
Project name	Address		Number of units	
Bethany Meadows	4209 - 55street. Camrose AB T4V 4Y6		30	
Viewpoint	4503 - 48 ST, CAMROSE, AB		20	

Financial Operating Summary - Social Housing

Organization: **The Bethany Group**

Please do not adjust the structure of this sheet (rows/columns)

		2018 Actuals			2019 Budget (Alberta Seniors and Housing)			2019 Forecasted (HMB)		
		Seniors Self Contained	Community Housing - ASHC Owned	Community Housing - Non-ASHC Owned	Seniors Self Contained	Community Housing - ASHC Owned	Community Housing - Non-ASHC Owned	Seniors Self Contained	Community Housing - ASHC Owned	Community Housing - Non-ASHC Owned
REVENUE										
400000	Rent	3,351,340	411,587		3,418,300	423,050		3,418,300	423,050	
410000	Resident Services	313,241	24,038		329,250	20,650		329,250	20,650	
420000	Non-Resident Services	92,443	14,500		24,900	3,250		24,900	3,250	
	Other Revenue	221,284	129,086		3,300	1,300		3,300	1,300	
	Total Revenue	3,978,308	579,211	-	3,775,750	448,250	-	3,775,750	448,250	-
EXPENSES										
500000	Taxes and Land Leases	1,944	921							
510000	Utilities	1,103,944	295,430		1,113,100	299,550		1,113,100	299,550	
520000	Operating	119,387	36,754		99,280	3,450		99,280	3,450	
530000	Operating Maintenance	673,760	105,681		608,000	96,000		608,000	96,000	
550000	Human Resources	1,563,362	262,251		1,619,000	292,550		1,619,000	292,550	
560000	Administration	363,071	50,599		425,400	68,600		425,400	68,600	
	Other Expense	5,816								
	Total Expenses	3,831,284	751,636	-	3,864,780	760,150	-	3,864,780	760,150	-
	Net Excess (Deficiency) from Operations	147,024	(172,425)	-	(89,030)	(311,900)	-	(89,030)	(311,900)	-

Financial Operating Summary

Organization:

		Projected								
		2020			2021			2022		
		Seniors Self Contained	Community Housing - ASHC Owned	Community Housing - Non-ASHC Owned	Seniors Self Contained	Community Housing - ASHC Owned	Community Housing - Non-ASHC Owned	Seniors Self Contained	Community Housing - ASHC Owned	Community Housing - Non-ASHC Owned
REVENUE										
400000	Rent	3,418,300	423,050		3,418,300	423,050		3,418,300	423,050	
410000	Resident Services	329,250	20,650		329,250	20,650		329,250	20,650	
420000	Non-Resident Services	24,900	3,250		24,900	3,250		24,900	3,250	
	Other Revenue	3,300	1,300		3,300	1,300		3,300	1,300	
	Total Revenue	3,775,750	448,250	-	3,775,750	448,250	-	3,775,750	448,250	-
EXPENSES										
500000	Taxes and Land Leases									
510000	Utilities	1,113,100	299,550		1,113,100	299,550		1,113,100	299,550	
520000	Operating	99,280	3,450		99,280	3,450		99,280	3,450	
530000	Operating Maintenance	608,000	96,000		608,000	96,000		608,000	96,000	
550000	Human Resources	1,619,000	292,550		1,619,000	292,550		1,619,000	292,550	
560000	Administration	425,400	68,600		425,400	68,600		425,400	68,600	
	Other Expense									
	Total Expenses	3,864,780	760,150	-	3,864,780	760,150	-	3,864,780	760,150	-
	Net Excess (Deficiency) from Operations	(89,030)	(311,900)	-	(89,030)	(311,900)	-	(89,030)	(311,900)	-

Appendix D: Capital Maintenance and Renewal

\$ 1,604,000 Total Requests

First: Input your 12 digit project number (no spaces)
 Second: Select the specific building from the drop down list (Column D)
 Third: Input in the number of units pertaining to that specific building (Column J)
 Fourth: Complete the remainder of the information (Columns K - P)

HMB: The Bethany Group

Note: include any energy savings or environmental considerations or opportunities associated with this project.

12 Digit Project Number	HMB Code	Building Name	Building Address	Municipality	Postal Code	Building Ownership	Program	# of Units	Priority Ranking	Major Expense Type	"Detailed" Description Of Work	Estimated Cost To Complete The Work	Environment Sustainability (Climate Change)	HMB Priority Ranking
1629-2755-0014	TBG	West Side Manor	51 Avenue & 44 Street Unit 1A & 1B	Daysland	T0B1A0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	20	Life, Health and Safety Needs (Priority 1)	Heating, Ventilation and Plumbing	Finish replacing 45 year old water and sewer lines, and replace main water line.	\$ 300,000		Priority 1 - High
1629-2755-0014	TBG	West Side Manor	51 Avenue & 44 Street Unit 1A & 1B	Daysland	T0B1A0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	20	Immediate Needs (Priority 2)	Building Envelope	Replace Windows and Doors	\$ 175,000		Priority 1 - High
1629-2755-0014	TBG	West Side Manor	51 Avenue & 44 Street Unit 1A & 1B	Daysland	T0B1A0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	20	Immediate Needs (Priority 2)	Roofing	Shingle Replacement	\$ 25,000		Priority 1 - High
1629-2755-0014	TBG	West Side Manor	51 Avenue & 44 Street Unit 1A & 1B	Daysland	T0B1A0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	20	General Needs (Priority 3)	Building Envelope	Siding Replacement	\$ 120,000		Priority 2 - Medium
1629-2755-0014	TBG	West Side Manor	51 Avenue & 44 Street Unit 1A & 1B	Daysland	T0B1A0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	20	Immediate Needs (Priority 2)	Suite Renewal	Suite Renewals	\$ 50,000		Priority 1 - High
1684-2755-2165	TBG	Wavy Lake Manor	5110 50 Street Units 1 - 4	Flagstaff County	T0B4H0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	4	Immediate Needs (Priority 2)	Roofing	Replace Shingles, Facia, and Eavestroughs	\$ 25,000		Priority 1 - High
1647-2755-2001	TBG	Manitou Manor	4030 - 57 Street	Killam	T0B2L0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	16	Immediate Needs (Priority 2)	Building Envelope	Replace Exterior Doors, install automatic door opener and Replace Windows.	\$ 55,000		Priority 1 - High
1647-2755-2001	TBG	Manitou Manor	4030 - 57 Street	Killam	T0B2L0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	16	Life, Health and Safety Needs (Priority 1)	Electrical Systems	Replace Keyless Entry and Fire Alarm System	\$ 70,000		Priority 1 - High
1651-2755-2063	TBG	Verdant Valley Villa	4932 - 48 Street	Lougheed	T0B2V0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	4	Immediate Needs (Priority 2)	Building Envelope	Replace Windows and Blinds	\$ 20,000		Priority 1 - High
1651-2755-2277	TBG	Frontier Manor	4808 50 Street Units 1 - 6	Lougheed	T0B2V0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	6	Immediate Needs (Priority 2)	Roofing	Replace Shingles, Facia, and Eavestroughs	\$ 30,000		Priority 1 - High
1651-2755-2277	TBG	Frontier Manor	4808 50 Street Units 1 - 6	Lougheed	T0B2V0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	6	Immediate Needs (Priority 2)	Building Envelope	Replace Windows and Blinds	\$ 25,000		Priority 1 - High
1641-2755-0067	TBG	Parkland Manor	5004 - 50 Street	Hardisty	T0B1V0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	26	Life, Health and Safety Needs (Priority 1)	Electrical Systems	Replace Keyless Entry and Fire Alarm System	\$ 85,000		Priority 1 - High
1641-2755-0067	TBG	Parkland Manor	5004 - 50 Street	Hardisty	T0B1V0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	26	Immediate Needs (Priority 2)	Building Envelope	Replace Windows and Blinds	\$ 80,000		Priority 1 - High
1641-2755-0067	TBG	Parkland Manor	5004 - 50 Street	Hardisty	T0B1V0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	26	Immediate Needs (Priority 2)	Heating, Ventilation and Plumbing	Replace Boilers and Controls	\$ 60,000		Priority 2 - Medium
1641-2755-0067	TBG	Parkland Manor	5004 - 50 Street	Hardisty	T0B1V0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	26	Immediate Needs (Priority 2)	Suite Renewal	Suite Renewals and Cabinetry replacement	\$ 100,000		Priority 2 - Medium
1607-2755-2061	TBG	E.O. Lysne Manor	212 Main Street	Alliance	T0B0A0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	6	Immediate Needs (Priority 2)	Roofing	Replace Shingles, Facia, and Eavestroughs	\$ 30,000		Priority 1 - High
1607-2755-2061	TBG	E.O. Lysne Manor	212 Main Street	Alliance	T0B0A0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	6	Immediate Needs (Priority 2)	Building Envelope	Replace Windows and Blinds	\$ 24,000		Priority 2 - Medium
1607-2755-2061	TBG	E.O. Lysne Manor	212 Main Street	Alliance	T0B0A0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	6	Immediate Needs (Priority 2)	Suite Renewal	Suite Renewals and Cabinetry replacement	\$ 50,000		Priority 3 - Low
1644-2755-2183	TBG	Wheatland Manor	103 Lady Helen Avenue Units 1 - 4	Flagstaff County	T0B1R0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	4	General Needs (Priority 3)	Building Envelope	Replace Windows, Doors and Blinds.	\$ 40,000		Priority 2 - Medium
1644-2755-2183	TBG	Wheatland Manor	103 Lady Helen Avenue Units 1 - 4	Flagstaff County	T0B1R0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	4	General Needs (Priority 3)	Suite Renewal	Suite Renewal and Cabinetry replacement	\$ 50,000		Priority 2 - Medium
1639-2755-2297	TBG	Big Knife Villa	4401 - 47 Street	Forestburg	T0B1N0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	10	Immediate Needs (Priority 2)	Suite Renewal	Suite Renewal and Cabinetry replacement	\$ 50,000		Priority 2 - Medium
1639-2755-2297	TBG	Big Knife Villa	4401 - 47 Street	Forestburg	T0B1N0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	10	Immediate Needs (Priority 2)	Building Envelope	Replace Windows and install Awnings on windows on southside of building	\$ 25,000		Priority 1 - High
1636-2755-2334	TBG	Cozy Corner	101 Rutherford Avenue	Heisler	T0B2A0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	4	Immediate Needs (Priority 2)	Roofing	Replace Shingles, Facia, and Eavestroughs	\$ 30,000		Priority 1 - High
1636-2755-2334	TBG	Cozy Corner	101 Rutherford Avenue	Heisler	T0B2A0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	4	Immediate Needs (Priority 2)	Building Envelope	Replace Windows and Blinds	\$ 35,000		Priority 2 - Medium
1673-2755-2349	TBG	Prairie Rose Place	5001 - 51 Avenue	Sedgewick	T0B0C0	Alberta Social Housing Corporation	Seniors Self Contained Apartments							

Appendix D: Capital Maintenance and Renewal

\$ 1,738,000 Total Requests

First: Input your 12 digit project number (no spaces)
 Second: Select the specific building from the drop down list (Column D)
 Third: Input in the number of units pertaining to that specific building (Column J)
 Fourth: Complete the remainder of the information (Columns K - P)

HMB: _____

Note: include any energy savings or environmental considerations or opportunities associated with this project.

12 Digit Project Number	HMB Code	Building Name	Building Address	Municipality	Postal Code	Building Ownership	Program	# of Units	Priority Ranking	Major Expense Type	"Detailed" Description Of Work	Estimated Cost To Complete The Work	Environment Sustainability (Climate Change)	HMB Priority Ranking
1649-2755-6191	TBG	Spruce Terrace	5002 - 51 Avenue	Lacombe	T4L1B8	Alberta Social Housing Corporation	Seniors Self Contained Apartments	26	Immediate Needs (Priority 2)	Heating, Ventilation and Plumbing	Replace Boiler and Controls	\$ 75,000		Priority 2 - Medium
1649-2755-6191	TBG	Spruce Terrace	5002 - 51 Avenue	Lacombe	T4L1B8	Alberta Social Housing Corporation	Seniors Self Contained Apartments	26	Immediate Needs (Priority 2)	Building Envelope	Siding replacement	\$ 20,000		Priority 2 - Medium
1649-2755-6191	TBG	Spruce Terrace	5002 - 51 Avenue	Lacombe	T4L1B8	Alberta Social Housing Corporation	Seniors Self Contained Apartments	26	Life, Health and Safety Needs (Priority 1)	Building-Exterior and Interior	Building Interior Repair/common areas	\$ 30,000		Priority 1 - High
1649-2755-2150	TBG	Cameron Manor	5326 - 51 Avenue	Lacombe	T4L1J6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	24	Life, Health and Safety Needs (Priority 1)	Building Envelope	Replace Siding, Windows, Doors and Blinds	\$ 150,000		Priority 1 - High
1649-2755-2150	TBG	Cameron Manor	5326 - 51 Avenue	Lacombe	T4L1J6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	24	Life, Health and Safety Needs (Priority 1)	Heating, Ventilation and Plumbing	Replace Boiler and Controls	\$ 75,000		Priority 1 - High
1649-2755-2150	TBG	Cameron Manor	5326 - 51 Avenue	Lacombe	T4L1J6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	24	Life, Health and Safety Needs (Priority 1)	Building-Exterior and Interior	Building Interior Repair/common areas	\$ 20,000		Priority 1 - High
1649-2755-2150	TBG	Cameron Manor	5326 - 51 Avenue	Lacombe	T4L1J6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	24	Life, Health and Safety Needs (Priority 1)	Building-Exterior and Interior	Install wheelchair ramp - front/west side	\$ 30,000		Priority 1 - High
1649-2755-2150	TBG	Cameron Manor	5326 - 51 Avenue	Lacombe	T4L1J6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	24	Life, Health and Safety Needs (Priority 1)	Electrical Systems	Replace Fire alarm System	\$ 150,000		Priority 1 - High
1649-2755-0005	TBG	Parkview Manor	4508 C.N.E. Trail	Lacombe	T4L1V9	Alberta Social Housing Corporation	Seniors Self Contained Apartments	40	Immediate Needs (Priority 2)	Electrical Systems	Install Keypass Entry System	\$ 20,000		Priority 2 - Medium
1649-2755-0005	TBG	Parkview Manor	4508 C.N.E. Trail	Lacombe	T4L1V9	Alberta Social Housing Corporation	Seniors Self Contained Apartments	40	Life, Health and Safety Needs (Priority 1)	Heating, Ventilation and Plumbing	Replace Boilers and Controls	\$ 85,000		Priority 1 - High
1649-2755-0005	TBG	Parkview Manor	4508 C.N.E. Trail	Lacombe	T4L1V9	Alberta Social Housing Corporation	Seniors Self Contained Apartments	40	Life, Health and Safety Needs (Priority 1)	Building-Exterior and Interior	Replace Windows, Blinds	\$ 75,000		Priority 1 - High
1649-2755-0005	TBG	Parkview Manor	4508 C.N.E. Trail	Lacombe	T4L1V9	Alberta Social Housing Corporation	Seniors Self Contained Apartments	40	Life, Health and Safety Needs (Priority 1)	Suite Renewal	Suite Renewal (unit 6)	\$ 15,000		Priority 1 - High
1649-2755-0005	TBG	Parkview Manor	4508 C.N.E. Trail	Lacombe	T4L1V9	Alberta Social Housing Corporation	Seniors Self Contained Apartments	40	Immediate Needs (Priority 2)	Building-Exterior and Interior	Building Interior Repair/common areas	\$ 30,000		Priority 2 - Medium
1605-2755-2009	TBG	Lakeview Manor	4817 - 51 Street	Alix	T0C0B0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	16	Life, Health and Safety Needs (Priority 1)	Building Envelope	Re-enforce foundation, ramps and Landscape	\$ 95,000		Priority 1 - High
1605-2755-2009	TBG	Lakeview Manor	4817 - 51 Street	Alix	T0C0B0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	16	Immediate Needs (Priority 2)	Building-Exterior and Interior	Replace Windows, Blinds	\$ 35,000		Priority 2 - Medium
1605-2755-2009	TBG	Lakeview Manor	4817 - 51 Street	Alix	T0C0B0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	16	Life, Health and Safety Needs (Priority 1)	Electrical Systems	Replace Fire alarm System	\$ 50,000		Priority 1 - High
1605-2755-2009	TBG	Lakeview Manor	4817 - 51 Street	Alix	T0C0B0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	16	Life, Health and Safety Needs (Priority 1)	Suite Renewal	Suite Renewal	\$ 25,000		Priority 1 - High
1605-2755-2009	TBG	Lakeview Manor	4817 - 51 Street	Alix	T0C0B0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	16	Immediate Needs (Priority 2)	Building-Exterior and Interior	Building Interior Repair/common areas	\$ 20,000		Priority 2 - Medium
1605-2755-2009	TBG	Lakeview Manor	4817 - 51 Street	Alix	T0C0B0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	16	Life, Health and Safety Needs (Priority 1)	Heating, Ventilation and Plumbing	Replace Heating Units (16)	\$ 70,000		Priority 1 - High
1654-2755-2152	TBG	Lamerton Place	Units 1 - 8 Carrol Ave	Mirror	T0B3C0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	8	Life, Health and Safety Needs (Priority 1)	Electrical Systems	Replace Fire alarm System	\$ 50,000		Priority 1 - High
1654-2755-2152	TBG	Lamerton Place	Units 1 - 8 Carrol Ave	Mirror	T0B3C0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	8	Life, Health and Safety Needs (Priority 1)	Ground Maintenance and Materials	Sidewalk replacement (front only)	\$ 15,000		Priority 1 - High
1654-2755-2152	TBG	Lamerton Place	Units 1 - 8 Carrol Ave	Mirror	T0B3C0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	8	Life, Health and Safety Needs (Priority 2)	Suite Renewal	Suite renewal (unit 7)	\$ 25,000		Priority 1 - High
1654-2755-2152	TBG	Lamerton Place	Units 1 - 8 Carrol Ave	Mirror	T0B3C0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	8	Immediate Needs (Priority 2)	Building-Exterior and Interior	Building Interior Repair/common areas	\$ 20,000		Priority 2 - Medium
1654-2755-2152	TBG	Lamerton Place	Units 1 - 8 Carrol Ave	Mirror	T0B3C0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	8	Life, Health and Safety Needs (Priority 1)	Heating, Ventilation and Plumbing	New Make up air unit	\$ 50,000		Priority 1 - High
1612-2755-6185	TBG	Tower Manor	Shular Avenue	Blackfalds	T0M0J0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	4	Life, Health and Safety Needs (Priority 1)	Building Envelope	Shingle Replacement/ Exterior repair	\$ 45,000		Priority 1 - High
1612-2755-6185	TBG	Tower Manor	Shular Avenue	Blackfalds	T0M0J0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	4	Life, Health and Safety Needs (Priority 1)	Heating, Ventilation and Plumbing	Replace Hot Water Tanks/ Furnaces	\$ 26,000		Priority 1 - High
1612-2755-6185	TBG	Tower Manor	Shular Avenue	Blackfalds	T0M0J0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	4	Life, Health and Safety Needs (Priority 1)	Ground Maintenance and Materials	Install property line Fence	\$ 20,000		Priority 1 - High
1634-2755-6188	TBG	Lions Golden Villa	52 Ave & 50 Street	Eckville	T0M0X0	Alberta Social Housing Corporation	Seniors Self Contained Apartments	8	Life, Health and Safety Needs (Priority 1)	Building-Exterior and Interior	Replace Window and Doors	\$ 70,000		Priority 1 - High
1610-2722-6015	TBG	Oxford Court	52 Avenue & 47 Street	Bentley	T0C0J0	Alberta Social Housing Corporation	Community Housing Provincially Owned	6	Life, Health and Safety Needs (Priority 1)	Building-Exterior and Interior	Replace windows, Doors, Blinds	\$ 47,000		Priority 1 - High
1610-2722-6015	TBG	Oxford Court	52 Avenue & 47 Street	Bentley	T0C0J0	Alberta Social Housing Corporation	Community Housing Provincially Owned	6	Life, Health and Safety Needs (Priority 1)	Heating, Ventilation and Plumbing	Replace Hot Water Tanks/ Furnaces	\$ 38,000		Priority 1 - High
1649-2731-0029	TBG	Lacombe 1	5 Fairway Drive	Lacombe	T4L1R3	Alberta Social Housing Corporation	Community Housing Provincially Owned	2	Life, Health and Safety Needs (Priority 1)	Roofing	Shingle Replacement	\$ 15,000		Priority 1 - High
1649-2731-0029	TBG	Lacombe 1	5 Fairway Drive	Lacombe	T4L1R3	Alberta Social Housing Corporation	Community Housing Provincially Owned	2	Immediate Needs (Priority 2)	Heating, Ventilation and Plumbing	Replace Hot Water Tanks/ Furnaces (13, 15, 17, 5)	\$ 40,000		Priority 2 - Medium
1649-2731-0029	TBG	Lacombe 1	5 Fairway Drive	Lacombe	T4L1R3	Alberta Social Housing Corporation	Community Housing Provincially Owned	2	Immediate Needs (Priority 2)	Building Envelope	Replace siding, parking (13, 15, 17, 5)	\$ 100,000		Priority 2 - Medium
1649-2731-2309	TBG	Lacombe 2 (FCLS)	32 Woodland Drive	Lacombe	T4L1V5	Alberta Social Housing Corporation	Community Housing Provincially Owned	1	Life, Health and Safety Needs (Priority 1)	Heating, Ventilation and Plumbing	Replace Hot Water Tanks/Furnaces	\$ 10,000		Priority 1 - High
1649-2731-2309	TBG	Lacombe 2 (FCLS)	32 Woodland Drive	Lacombe	T4L1V5	Alberta Social Housing Corporation	Community Housing Provincially Owned	1	Immediate Needs (Priority 2)	Building Envelope	Replace parking	\$ 7,500		Priority 2 - Medium
1649-2731-6594	TBG	Lacombe 3 (FCLS)	31 Woodland Drive	Lacombe	T4L1V1	Alberta Social Housing Corporation	Community Housing Provincially Owned	1	Life, Health and Safety Needs (Priority 1)	Heating, Ventilation and Plumbing	Replace Hot water tanks/ Furnaces	\$ 8,000		Priority 1 - High
1649-2731-6594	TBG	Lacombe 3 (FCLS)	31 Woodland Drive	Lacombe	T4L1V1	Alberta Social Housing Corporation	Community Housing Provincially Owned	1	Immediate Needs (Priority 2)	Suite Renewal	Replace cabinetry	\$ 8,000		Priority 2 - Medium
1649-2731-6627	TBG	Lacombe 4 (FCLS)	35 Woodland Drive	Lacombe	T4L1V5	Alberta Social Housing Corporation	Community Housing Provincially Owned	1	Life, Health and Safety Needs (Priority 1)	Heating, Ventilation and Plumbing	Replace Hot Water Tanks/ Furnaces	\$ 8,000		Priority 1 - High
1649-2731-6627	TBG	Lacombe 4 (FCLS)	35 Woodland Drive	Lacombe	T4L1V5	Alberta Social Housing Corporation	Community Housing Provincially Owned	1	Immediate Needs (Priority 2)	Building Envelope	Replace Parging	\$ 7,500		Priority 2 - Medium
1649-2731-6627	TBG	Lacombe 4 (FCLS)	35 Woodland Drive	Lacombe	T4L1V5	Alberta Social Housing Corporation	Community Housing Provincially Owned	1	Immediate Needs (Priority 2)	Suite Renewal	Replace cabinetry	\$ 8,000		Priority 2 - Medium

Appendix D: Capital Maintenance and Renewal

\$ 2,268,000 Total Requests

First: Input your 12 digit project number (no spaces)
 Second: Select the specific building from the drop down list (Column D)
 Third: Input in the number of units pertaining to that specific building (Column J)
 Fourth: Complete the remainder of the information (Columns K - P)

HMB: [Redacted]

Note: include any energy savings or environmental considerations or opportunities associated with this project.

12 Digit Project Number	HMB Code	Building Name	Building Address	Municipality	Postal Code	Building Ownership	Program	# of Units	Priority Ranking	Major Expense Type	"Detailed" Description Of Work	Estimated Cost To Complete The Work	Environment Sustainability (Climate Change)	HMB Priority Ranking
1197-2755-2100	TBG	Kiwanis Kourt	5203 - 55 Street	Wetaskiwin	T9A2J6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	24	Life, Health and Safety Needs (Priority 1)	Ground Maintenance and Materials	Sidewalk Replacement	\$ 20,000		Priority 1 - High
1197-2755-2100	TBG	Kiwanis Kourt	5203 - 55 Street	Wetaskiwin	T9A2J6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	24	General Needs (Priority 3)	Building Envelope	Upgrade Attic Insulation and Ventilation	\$ 25,000		Priority 2 - Medium
1197-2755-2100	TBG	Kiwanis Kourt	5203 - 55 Street	Wetaskiwin	T9A2J6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	24	Immediate Needs (Priority 2)	Electrical Systems	Install Automatic Doors	\$ 10,000		Priority 1 - High
1197-2755-2100	TBG	Kiwanis Kourt	5203 - 55 Street	Wetaskiwin	T9A2J6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	24	General Needs (Priority 3)	Mechanical	Replace Boilers and Controls	\$ 80,000		Priority 2 - Medium
1197-2755-2194	TBG	Legion Arms	5215 - 55 Avenue	Wetaskiwin	T9A3A7	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	Immediate Needs (Priority 2)	Heating, Ventilation and Plumbing	Replace Hot water and Recirc Lines	\$ 40,000		Priority 1 - High
1197-2755-2194	TBG	Legion Arms	5215 - 55 Avenue	Wetaskiwin	T9A3A7	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	General Needs (Priority 3)	Heating, Ventilation and Plumbing	Replace Make up Air Unit	\$ 70,000		Priority 2 - Medium
1197-2755-2194	TBG	Legion Arms	5215 - 55 Avenue	Wetaskiwin	T9A3A7	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	General Needs (Priority 3)	Mechanical	Replace Boiler and Controls	\$ 100,000		Priority 2 - Medium
1197-2755-2194	TBG	Legion Arms	5215 - 55 Avenue	Wetaskiwin	T9A3A7	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	General Needs (Priority 3)	Building Envelope	Upgrade Attic Insulation and Ventilation	\$ 80,000		Priority 2 - Medium
1197-2755-2194	TBG	Legion Arms	5215 - 55 Avenue	Wetaskiwin	T9A3A7	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	Immediate Needs (Priority 2)	Elevators	Elevator Upgrade	\$ 250,000		Priority 1 - High
1197-2755-2194	TBG	Legion Arms	5215 - 55 Avenue	Wetaskiwin	T9A3A7	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	General Needs (Priority 3)	Building-Exterior and Interior	Paint Common Areas	\$ 30,000		Priority 2 - Medium
1197-2755-2194	TBG	Legion Arms	5215 - 55 Avenue	Wetaskiwin	T9A3A7	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	Immediate Needs (Priority 2)	Electrical Systems	Install Automatic Door Openers	\$ 12,000		Priority 1 - High
1197-2755-2195	TBG	Luther Manor	5410 - 39 Avenue	Wetaskiwin	T9A3A6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	General Needs (Priority 3)	Mechanical	Replace Boiler and Controls	\$ 100,000		Priority 2 - Medium
1197-2755-2195	TBG	Luther Manor	5410 - 39 Avenue	Wetaskiwin	T9A3A6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	Immediate Needs (Priority 2)	Heating, Ventilation and Plumbing	Replace Hot Water Supply and Recirc Lines	\$ 40,000		Priority 1 - High
1197-2755-2195	TBG	Luther Manor	5410 - 39 Avenue	Wetaskiwin	T9A3A6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	General Needs (Priority 3)	Building Envelope	Upgrade Attic Insulation and Ventilation	\$ 35,000		Priority 2 - Medium
1197-2755-2195	TBG	Luther Manor	5410 - 39 Avenue	Wetaskiwin	T9A3A6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	Immediate Needs (Priority 2)	Elevators	Elevator Upgrade	\$ 250,000		Priority 1 - High
1197-2755-2195	TBG	Luther Manor	5410 - 39 Avenue	Wetaskiwin	T9A3A6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	Immediate Needs (Priority 2)	Building-Exterior and Interior	Renovate Front Entrance and Replace Awning	\$ 90,000		Priority 1 - High
1197-2755-2195	TBG	Luther Manor	5410 - 39 Avenue	Wetaskiwin	T9A3A6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	General Needs (Priority 3)	Electrical Systems	Install new Lighting in all Common Areas	\$ 25,000		Priority 1 - High
1197-2755-2195	TBG	Luther Manor	5410 - 39 Avenue	Wetaskiwin	T9A3A6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	Immediate Needs (Priority 2)	Electrical Systems	Install Automatic Door Openers	\$ 12,000		Priority 1 - High
1197-2755-2195	TBG	Luther Manor	5410 - 39 Avenue	Wetaskiwin	T9A3A6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	General Needs (Priority 3)	Building-Exterior and Interior	Paint Common Areas	\$ 40,000		Priority 2 - Medium
1197-2755-2195	TBG	Luther Manor	5410 - 39 Avenue	Wetaskiwin	T9A3A6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	Immediate Needs (Priority 2)	Building Envelope	Replace Windows and Blinds	\$ 200,000		Priority 1 - High
1197-2755-2195	TBG	Luther Manor	5410 - 39 Avenue	Wetaskiwin	T9A3A6	Alberta Social Housing Corporation	Seniors Self Contained Apartments	50	Immediate Needs (Priority 2)	Electrical Systems	Replace Exterior Lighting	\$ 30,000		Priority 2 - Medium
1197-2731-0024	TBG	Wetaskiwin 1	102 Lilac Crescent	Wetaskiwin	T9A2E2	Alberta Social Housing Corporation	Community Housing Provincially Owned	20	Immediate Needs (Priority 2)	Roofing	Shingle Replacement	\$ 50,000		Priority 1 - High
1197-2731-0024	TBG	Wetaskiwin 1	102 Lilac Crescent	Wetaskiwin	T9A2E2	Alberta Social Housing Corporation	Community Housing Provincially Owned	20	Immediate Needs (Priority 2)	Building Envelope	Replace Exterior, Patio Doors and Windows	\$ 100,000		Priority 1 - High
1197-2731-0024	TBG	Wetaskiwin 1	102 Lilac Crescent	Wetaskiwin	T9A2E2	Alberta Social Housing Corporation	Community Housing Provincially Owned	20	Immediate Needs (Priority 2)	Suite Renewal	Suite Renewal to uninhabital suites	\$ 100,000		Priority 1 - High
1197-2731-0052	TBG	Wetaskiwin 2	5601 - 55A Street	Wetaskiwin	T9A2A8	Alberta Social Housing Corporation	Community Housing Provincially Owned	8	Immediate Needs (Priority 2)	Building Envelope	Replace Exterior, Patio Doors and Windows	\$ 80,000		Priority 1 - High
1197-2731-0052	TBG	Wetaskiwin 2	5601 - 55A Street	Wetaskiwin	T9A2A8	Alberta Social Housing Corporation	Community Housing Provincially Owned	8	Immediate Needs (Priority 2)	Suite Renewal	Suite Renewal	\$ 80,000		Priority 1 - High
1197-2731-2076	TBG	Wetaskiwin 3	5703 - 52 Street	Wetaskiwin	T9A3A1	Alberta Social Housing Corporation	Community Housing Provincially Owned	12	Immediate Needs (Priority 2)	Mechanical	Replace Boiler and Controls	\$ 60,000		Priority 1 - High
1197-2731-2265	TBG	Wetaskiwin 4 (FCLS)	5634 - 55A Street	Wetaskiwin	T9A2A9	Alberta Social Housing Corporation	Community Housing Provincially Owned	2	Immediate Needs (Priority 2)	Roofing	Shingle Replacement	\$ 18,000		Priority 1 - High
1197-2731-2573	TBG	Wetaskiwin 5 (FCLS)	217 Garnet Crescent	Wetaskiwin	T9A253	Alberta Social Housing Corporation	Community Housing Provincially Owned	6	Life, Health and Safety Needs (Priority 1)	Suite Renewal	Renewal of Suite interiors and Mold Remediation	\$ 80,000		Priority 1 - High
1197-2731-2573	TBG	Wetaskiwin 5 (FCLS)	217 Garnet Crescent	Wetaskiwin	T9A253	Alberta Social Housing Corporation	Community Housing Provincially Owned	6	Life, Health and Safety Needs (Priority 1)	Building-Exterior and Interior	Replace Sidewalks and Steps	\$ 25,000		Priority 1 - High
1197-2731-2573	TBG	Wetaskiwin 5 (FCLS)	217 Garnet Crescent	Wetaskiwin	T9A253	Alberta Social Housing Corporation	Community Housing Provincially Owned	6	Immediate Needs (Priority 2)	Ground Maintenance and Materials	Replace Fence	\$ 36,000		Priority 1 - High
1154-2755-2151	TBG	John A. Smith Manor	5215 - 51 Street	Millet	TOC120	Alberta Social Housing Corporation	Seniors Self Contained Apartments	12	Immediate Needs (Priority 2)	Building Envelope	Siding Replacement	\$ 35,000		Priority 2 - Medium
1154-2755-2151	TBG	John A. Smith Manor	5215 - 51 Street	Millet	TOC120	Alberta Social Housing Corporation	Seniors Self Contained Apartments	12	Immediate Needs (Priority 2)	Mechanical	Replace Boilers and Controls	\$ 50,000		Priority 2 - Medium
1154-2722-3095	TBG	Millet R&N 2	126 Porter Avenue	Millet	TOC120	Alberta Social Housing Corporation	Community Housing Provincially Owned	1	Immediate Needs (Priority 2)	Building-Exterior and Interior	Replace Fence	\$ 15,000		Priority 1 - High

